

April 12, 2018



A MESSAGE FROM Janet Abrahams, HABC Executive Director

Dear Advisory Group Members,

The leadership team at the Housing Authority of Baltimore City (HABC) would like to thank you all for joining us at the First Strategic Plan Advisory Committee Meeting on March 27, 2018 and contributing your insights on significant housing issues.

The strategic plan will serve as the agency's blueprint in advancing how we administer our programs and provide services to public housing residents and Housing Choice Voucher Program participants.

The strategic plan will include short- and long-term plans for addressing HABC's housing portfolio and moving forward with key programs and initiatives. The plan will also align HABC's efforts with Mayor Pugh's vision for Baltimore City. Areas that will be addressed include the following:

- **Priority programs and initiatives**
- **Asset repositioning**
- **Safety and security**
- **Agency organizational structure**

HABC has engaged EJP, an experienced industry consulting team, to assist in creating the strategic plan. The process will include input from many stakeholders - HABC staff and Board of Commissioners, residents and program participants, City agencies and elected officials, community and advocacy groups, anchor institutions, philanthropic organizations, for- and nonprofit developers, etc. A series of focus groups and committee meetings will be held over the next few months, and a final plan is expected to be completed by the fall of 2018.

We look forward to our continued collaboration as we work towards fulfilling HABC's mission of serving public housing residents and Housing Choice Voucher Program participants. For more information about the strategic plan or a copy of the PowerPoint presentation, please visit:

hbc.baltimorehousing.org/habc_strategic_plan

Yours Truly,

Janet Abrahams
HABC Executive Director